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#### Introduction

"High productivity **growth** means a strong potential or sustainable growth rate for the economy. It lowers unit labor costs, boosting profits, and helping contain price inflation. And productivity is the basis for longer-term improvements in standards of living."

#### **Ethan Harris**

Bank of America Merrill Lynch's top global economist

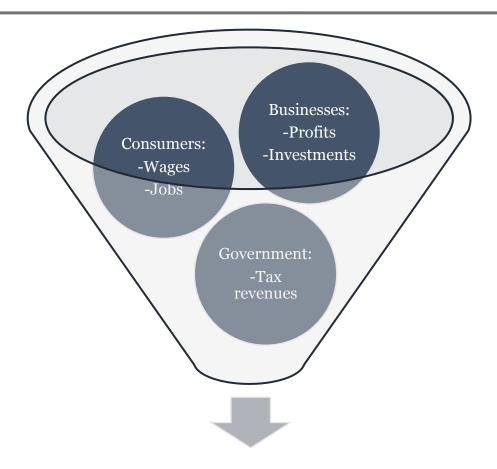


# Measuring labor productivity

- GDP/GVA per capita
- GDP/GVA per worker
- GDP/GVA per hour



#### Labor productivity as a driver of growth



**Economic growth** 



# Ways to improve labor productivity

Organization -specific

Business & policy environment

Global factors



#### Research conducted by the CBCS (updated by March 2018)

Measuring labor productivity in Curação

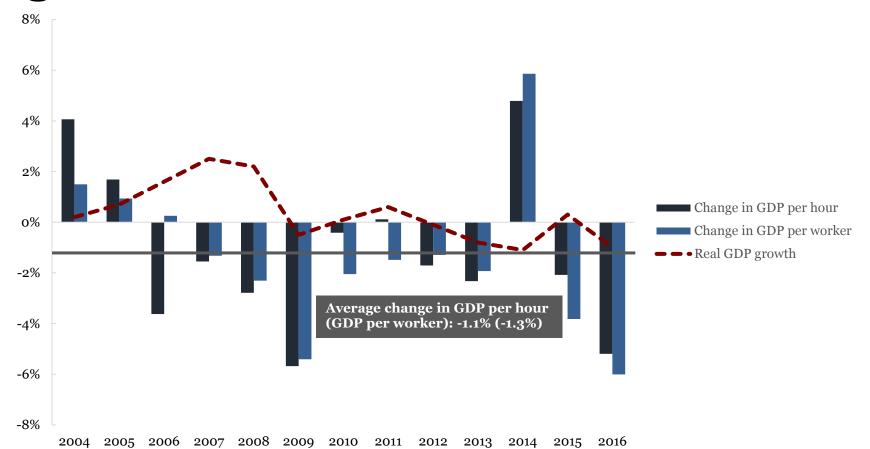
- Contribution of labor productivity and employment/hours to growth
- Decomposition labor productivity growth
  - -Have sectors become more or less productive?
  - -Have employment shares shifted to more or less productive sectors?



- Data from the Central Bureau of Statistics
- Three 5-year periods during 2004-2016
- GDP/GVA at constant prices (2000 = 100)
- 2010/2012: linear interpolation for # workers and hours

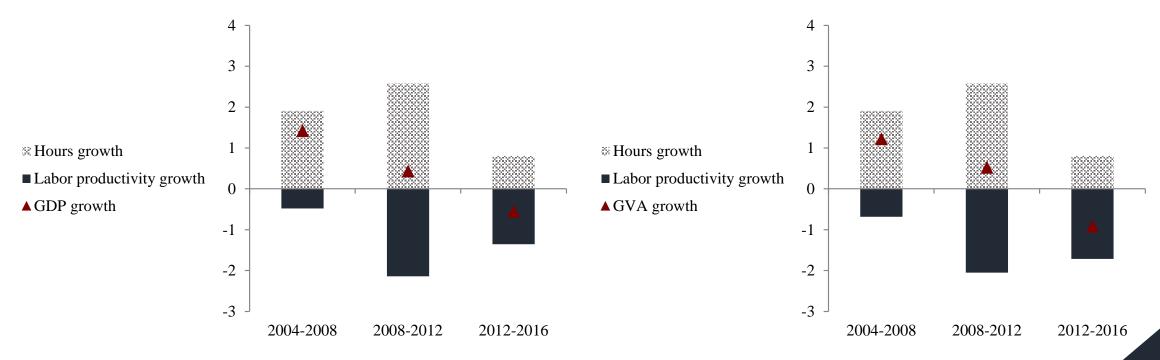


#### No significant differences between the two methods...





#### ...Negative contribution of labor productivity



where Labor productivity is measured as GDP/GVA per worker/hour GDP/GVA growth is the sum of employment/hours growth and GDP/GVA per worker/hour Similar to the Conference Board, the variables are measured in log differences.



$$\frac{P_t - P_{t-1}}{P_{t-1}} =$$

(Overall labor productivity growth)

$$\sum_{i=1}^{n} \left[ \left( \frac{P_{it} - P_{it-1}}{P_{it-1}} \right) \chi \frac{Y_{it-1}}{Y_{t-1}} \right]$$

(Within effect)

$$+\sum_{i=1}^{n} \left[ \left( \frac{P_{it-1}}{P_{t-1}} \right) \chi \left( \frac{L_{it}}{L_t} - \frac{L_{it-1}}{L_{t-1}} \right) \right]$$

(Static shift effect)

$$+\sum_{i=1}^{n} \left[ \left( \frac{P_{it} - P_{it-1}}{P_{t-1}} \right) \chi \left( \frac{L_{it}}{L_t} - \frac{L_{it-1}}{L_{t-1}} \right) \right]$$

(Dynamic shift effect)

where  $P_t$  is the productivity level of Curação in period t;

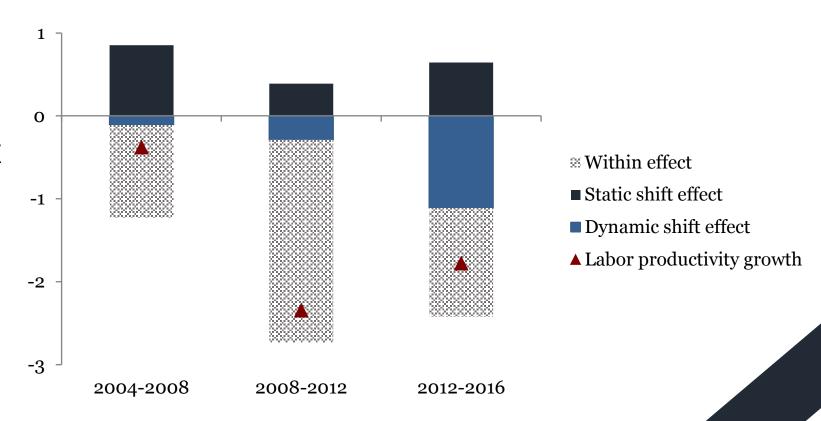
 $Y_t = \sum_{i=1}^n Y_{it}$  is the total value added of Curação in period t;

 $L_t = \sum_{i=1}^n L_{it}$  is the total employment of Curação in period t; and

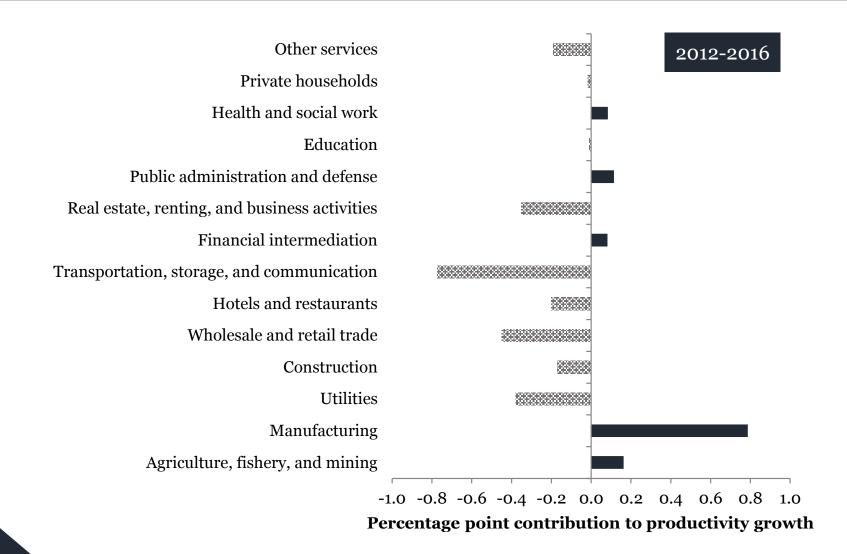
i = 1, ..., n is the  $i^{th}$  economic sector of Curação



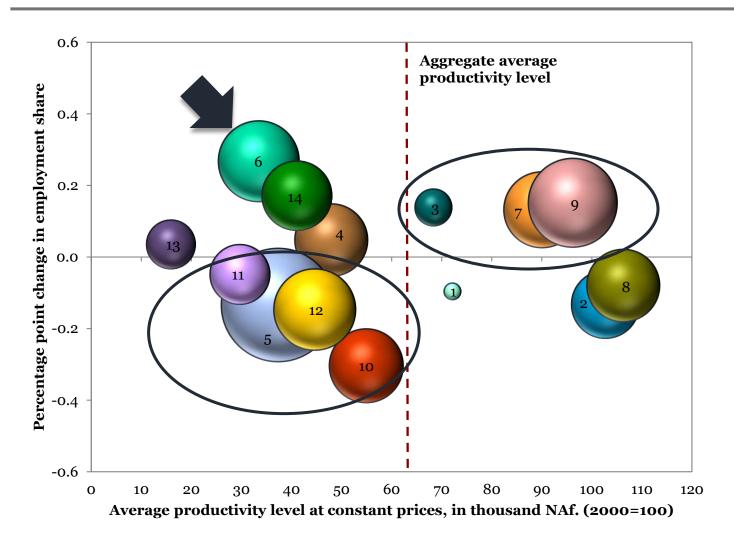
- Within effect
- Dynamic shift effect
- + Static shift effect





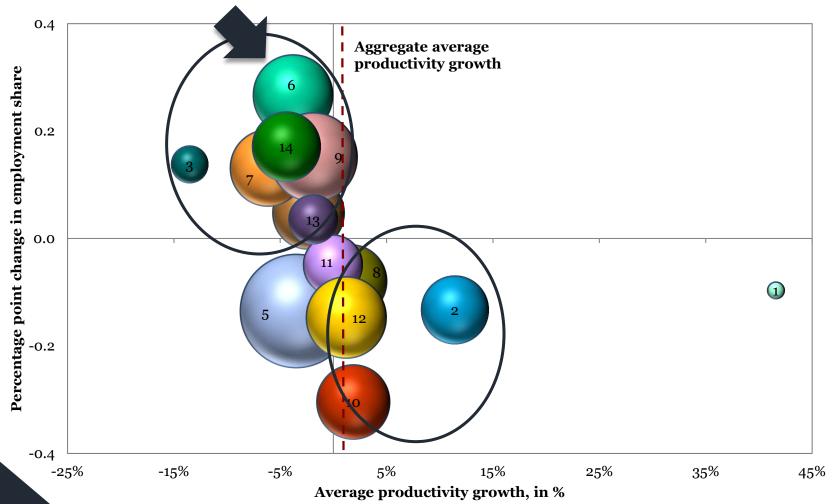






- Agriculture, fishery, and mining (1)
- Manufacturing (2)
- Utilities (3)
- Construction (4)
- Wholesale and retail trade (5)
- Hotels and restaurants (6)
- Transportation, storage, and communication (7)
- Financial intermediation (8)
- Real estate, renting, and business activities (9)
- Public administration and defense (10)
- OEducation (11)
- Health and social work (12)
- Private households (13)
- Other services (14)





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- Static: financial intermediation, manufacturing, and real estate, renting, and business activities sectors
- Dynamic: manufacturing sector

#### **Tourism sector**

Below-average productivity levels in all periods

Below-average growth rate (negative) in the last period



# Curação's labor productivity in an international perspective

#### Research conducted by the CBCS (forthcoming)

Curaçao's labor productivity performance in a Latin American and Caribbean context



# Curação's labor productivity in an international perspective

- Data from the Central Bureau of Statistics and World Bank
- Sample period: 1999-2016
- Hours data for Curação start from 2002
- GDP at constant prices (2010 = 100)
- 2010/2012: linear interpolation of # workers and hours



# Curação's labor productivity in an international perspective

	GDP per worker	GDP per capita	GDP per hour
Key trading partners			
Netherlands	0.5%	0.8%	0.6%
United States	0.9%	0.6%	0.9%
Latin America			
Argentina	0.9%	1.7%	1.0%
Brazil	0.6%	1.3%	1.0%
Chile	1.3%	2.7%	2.0%
Colombia	1.6%	3.1%	2.1%
Costa Rica	1.2%	3.0%	1.6%
Ecuador	1.8%	1.9%	2.6%
Mexico	0.1%	1.1%	0.4%
Peru	3.5%	4.6%	3.9%
Uruguay	2.7%	4.1%	3.1%
Caribbean			
Barbados	1.3%	0.3%	1.7%
Jamaica	-0.4%	-0.5%	0.0%
St. Lucia	0.9%	1.3%	1.3%
Trinidad & Tobago	1.2%	2.0%	1.6%
Curaçao	-1.8%	-0.9%	-1.9%

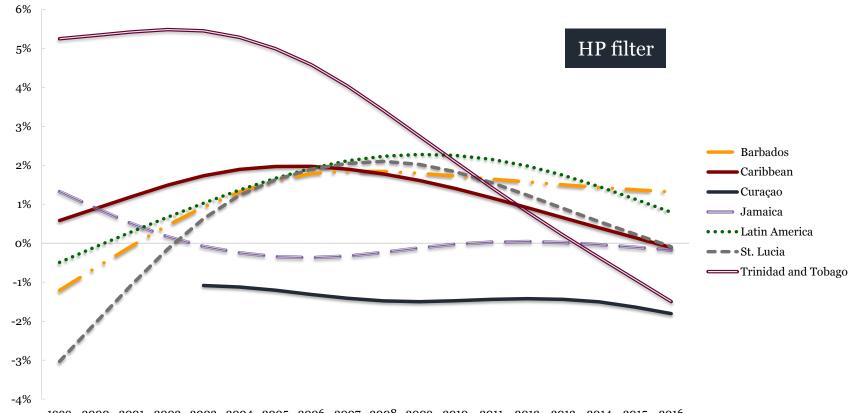
	GDP per worker	GDP per capita	GDP per hour
<b>Key trading partners</b>			
Netherlands	0.8%	0.6%	0.8%
United States	0.7%	1.3%	0.3%
Latin America			
Argentina	-0.2%	-0.1%	-0.2%
Brazil	-0.9%	-0.5%	-0.5%
Chile	1.4%	2.6%	2.1%
Colombia	1.5%	3.0%	2.0%
Costa Rica	0.6%	2.7%	1.4%
Ecuador	1.0%	2.0%	1.6%
Mexico	1.0%	1.5%	1.0%
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Uruguay	2.4%	2.8%	2.8%
Caribbean			
Barbados	0.9%	0.3%	1.2%
Jamaica	-0.3%	0.1%	0.0%
St. Lucia	-0.2%	0.5%	0.2%
Trinidad & Tobago	-0.9%	0.2%	-0.5%
Curaçao	-1.4%	-1.4%	-1.1%

2006-2016 2011-2016



# Curação's labor productivity in an international perspective

#### Trend productivity growth has remained negative...





#### Conclusion

#### What have we seen so far?

Labor productivity is a key driver of economic growth!

- However, Curação's labor productivity:
  - ...has been declining for years
  - ...contributed negatively to economic growth
  - ...showed a shift from more productive to less productive sectors

#### What is next?

Focus on improving labor productivity to generate economic growth

